

TO: BBRSDA - BOARD OF DIRECTORS

FROM: THE FORAKER GROUP FINANCIAL SHARED SERVICES

SUBJECT: MARCH 2022 FINANCIAL STATEMENTS

DATE: MAY 13, 2022

CC: ANDREW WINK, EXECUTIVE DIRECTOR

Attached are the statement of financial position, related statement of activities (as a whole and by class) for Bristol Bay Regional Seafood Development Association (BBRSDA) for the period January 1, 2022 – March 31, 2022. These are preliminary, un-audited statements and subject to change after any required audit adjustments.

The financial statements for BBRSDA are prepared on the accrual basis in accordance with generally accepted accounting principles (GAAP).

BBRSDA has current assets of \$4,220,099 and current liabilities of \$105,561, net of the allowance for future performance on projects of \$656,244. The unrestricted and undesignated current ratio at March 31 is 13.3 to 1. That ratio is derived by dividing unrestricted and undesignated cash and accounts receivable by current liabilities (net of project allowances). As of March 31, unrestricted and undesignated working capital was \$1,297,052. Unrestricted and undesignated working capital can be calculated by subtracting current liabilities from unrestricted and undesignated cash and accounts receivable. Liquidity is often measured by total working capital and analyzed using the current ratio.

In reviewing the financial statement information, please note the items below:

Statement of Financial Position

Cash balances

The General checking account has been reconciled through March 31, 2022. The Vanguard accounts have been reconciled through March 31, 2022. The organization has unrestricted cash as of March 31, 2022, of \$4,220,099. Of that amount \$2,817,486 has been designated by the Board as a reserve.

Liabilities

Accounts payable on March 31, 2022, totaled \$18,041 and includes revolving credit card balances.

Projects Payable totaled \$706,920 at the end of March and are detailed on the last pages of the report. The Allowance for Conditional Projects Payable has been adjusted and reflects the dollar amount of projects not yet performed of \$656,244.

Payroll Liabilities

On March 31, 2022, BBRSDA had \$36,845 in accrued payroll and related liabilities. Most of this is related to wages earned in March and paid in April and a small amount is related to payroll tax liabilities paid on a quarterly cycle.

Restricted Net Assets

All Net Assets are unrestricted, however, \$2,817,486 has been designated as a reserve by the Board.

Statement of Activities

<u>Income</u>

BBRSDA has recognized \$496 interest income through March.

Expenses

Expenses through March totaled \$1,169,535.

Statements of Financial Position (Unaudited)

As At March 31, 2022 and March 31, 2021					
			_		
ACCETC	ż	3/31/2022	3	3/31/2021	Change
ASSETS					
Cash and equivalents:					
Undesignated	\$	1,402,613	\$	2,001,809	\$ (599,197)
Board designated:					
Baseline reserve		2,500,000		2,500,000	-
Investment reserve		317,486		317,024	463
Total board designated		2,817,486		2,817,024	463
Total cash and equivalents		4,220,099		4,818,833	(598,734)
Total assets	\$	4,220,099	\$	4,818,833	\$ (598,734)
LIABILITIES & NET ASSETS					
Accounts payable (including credit cards)	\$	18,041	\$	18,040	\$ 1
Projects payable					
2022 projects		639,080		-	639,080
2021 projects		26,484		755,261	(728,777)
2020 projects		41,356		123,522	(82,166)
Total projects payable		706,920		878,783	(171,864)
Allowance for conditional projects payable		(656,244)		(828,052)	171,808
Accrued payroll		35,708		33,478	2,230
Payroll liabilities		1,137		909	228
PPP refundable advance		-		54,502	(54,502)
Total Current Liabilities		105,561		157,660	(52,099)
N W					
Net assets - Unrestricted:		1 207 052		1 044 140	(
Undesignated		1,297,052		1,844,149	(547,098)
Board designated		2,817,486		2,817,024	463
Total unrestricted net assets		4,114,538		4,661,173	(546,635)
Total liabilities and net assets	\$	4,220,099	\$	4,818,833	\$ (598,734)
*Current Ratio		13.3		12.7	

^{*}The current ratio represents an organization's liquidity, which is one indication of an organization's ability to meet its current obligations. A current ratio greater than 1 is indicative of good liquidity.

Statements of Activities - Consolidated Comparison (Unaudited)

				Year t	o Da	ate	
							Variance
	3	/31/2022	3	/31/2021		Change	Fav / (Unfav)
Income							
4000 · Assessments	\$	-	\$	-	\$	-	N/A
4100 · Interest Income		496		182		314	172%
Total Income		496		182		314	172%
Expense							
6000 · Payroll Expenses		132,260		99,548		(32,713)	-33%
6100 · Advertising		-		1,500		1,500	100%
6105 · Licenses, Permits & Compliance		125		125		-	0%
6150 · Bank Fees		144		123		(21)	-17%
6425 · Dues & Subscriptions		11,665		4,008		(7,656)	-191%
6830 · Non-board Travel		11,003		919		(10,084)	-1097%
6840 · Conference, Convention, Meeting		6,351		-		(6,351)	N/A
6850 · Board Meeting		23,367		4,800		(18,567)	-387%
7010 · Business Meals		380		13		(367)	-2776%
7015 · Charitable Contributions		-		475		475	100%
7020 · Computer & Internet		600		739		139	19%
7026 ⋅ Gifts		938		468		(471)	-101%
7040 · Office Supplies		47		-		(47)	N/A
7050 · Postage, Shipping & Storage		629		496		(132)	-27%
7060 · Telephone		1,136		1,013		(124)	-12%
7076 · Newsletter/Member mailings		4,464		6,259		1,796	29%
7080 · Insurance		1,885		1,494		(391)	-26%
7100 · Professional Services:							
7101 · Accounting Fees		3,254		11,424		8,169	72%
7104 · Legal Fees		23,922		27,442		3,520	13%
7106 · Other Professional Services		10,306		309		(9,997)	-3239%
Total 7100 · Professional Services		37,483		39,175		1,692	4%
7300 ⋅ Rent		525		525		-	0%
7600 · Discretionary		14,351		5,027		(9,324)	-185%
7700 · Pandemic Expenses		15		170		155	91%
7825 · Board/Staff Projects		922,168		1,031,786		109,618	11%
Total Expense		1,169,535		1,198,663		29,129	2%
7800.1 Project allowance adjustment		(547,967)		(704,530)		(156,563)	22%
Total Change in Net Assets	\$	(621,072)	\$	(493,951)	\$	(127,121)	26%

Statements of Activities - Consolidated (Unaudited)

<u>-</u>		Year to	o Date						
				Variance			Bud	lget	
	3/31/2022	Budget	Change	Fav / (Unfav)		Full Year		Remainir	ng
Income									
4000 · Assessments	\$ -	\$ -	\$ -	N/A	\$	2,586,251	\$ 2	2,586,251	100%
4100 · Interest Income	496	100	396	396%		400		(96)	-24%
Total Income	496	100	396	396%		2,586,651	:	2,586,155	100%
Expense									
6000 · Payroll Expenses	132,260	140,016	7,756	6%		468,883		336,623	72%
6105 · Licenses, Permits & Compliance	125	150	25	17%		400		275	69%
6150 · Bank Fees	144	225	81	36%		900		756	84%
6425 · Dues & Subscriptions	11,665	6,921	(4,744)	-69%		19,989		8,324	42%
6830 · Non-board Travel	11,003	17,000	5,997	35%		42,200		31,197	74%
6840 · Conference, Convention, Meeting	6,351	15,000	8,650	58%		25,350		19,000	75%
6850 · Board Meeting	23,367	28,200	4,833	17%		102,600		79,233	77%
7010 · Business Meals	380	-	(380)	N/A		1,500		1,120	75%
7020 · Computer & Internet	600	600	-	0%		2,620		2,020	77%
7026 · Gifts	938	1,550	612	39%		6,700		5,762	86%
7040 · Office Supplies	47	225	178	79%		900		853	95%
7050 · Postage, Shipping & Storage	629	1,360	731	54%		4,590		3,961	86%
7060 · Telephone	1,136	1,165	29	2%		4,360		3,224	74%
7075 · Printing	-	2,150	2,150	100%		9,900		9,900	100%
7076 · Newsletter/Member mailings	4,464	11,250	6,786	60%		33,700		29,236	87%
7080 · Insurance	1,885	1,500	(385)	-26%		4,350		2,465	57%
7100 · Professional Services:									
7101 · Accounting Fees	3,254	11,700	8,446	72%		43,950		40,696	93%
7104 · Legal Fees	23,922	12,500	(11,422)	-91%		150,000		126,078	84%
7106 · Other Professional Services	10,306	5,225	(5,081)	-97%		21,400		11,094	52%
Total 7100 · Professional Services	37,483	29,425	(8,058)	-27%		215,350		177,867	83%
7300 · Rent	525	525	-	0%		2,100		1,575	75%
7600 · Discretionary	14,351	21,900	7,549	34%		97,600		83,249	85%
7700 · Pandemic Expenses	15	-	(15)	N/A		-		(15)	N/A
7825 · Board/Staff Projects	922,168	370,183	(551,985)	-149%	_	1,570,665		648,497	41%
Total Expense	1,169,535	652,920	(516,615)	-79%		2,634,232		1,464,697	56%
7800.1 Project allowance adjustment	(547,967)		547,967	N/A		-		547,967	N/A
Total Change in Net Assets	\$ (621,072)	\$ (652,820)	\$ 31,748	-5%	\$	(47,581)	\$	573,491	-1205%

Statements of Activities - Organization (Unaudited)

For the Period Ending March 31, 202	2
	3/31/2022
Income	

-		Year t	o Date				
				Variance		Budget	
	3/31/2022	Budget	Change	Fav / (Unfav)	Full Year	Remaini	ng
Income							
4000 · Assessments	\$ -	\$ -	\$ -	N/A	\$ 2,586,251	\$ 2,586,251	100%
4100 · Interest Income	496	100	396	396%	400	(96)	-24%
Total Income	496	100	396	396%	2,586,651	2,586,155	100%
Expense							
6000 · Payroll Expenses	45,961	59,145	13,184	22%	134,799	88,838	66%
6100 · Advertising	-	2,000	2,000	100%	7,000	7,000	100%
6105 · Licenses, Permits & Compliance	-	25	25	100%	225	225	100%
6150 · Bank Fees	-	135	135	100%	540	540	100%
6425 · Dues & Subscriptions	8,139	5,254	(2,885)	-55%	17,003	8,864	52%
6830 · Non-board Travel	3,779	8,000	4,221	53%	30,200	26,421	87%
6840 · Conference, Convention, Meeting	322	-	(322)	N/A	350	28	8%
6850 · Board Meeting	13,424	25,700	12,276	48%	92,600	79,176	86%
7026 · Gifts	-	300	300	100%	1,700	1,700	100%
7030 · Member Relations/Events	-	1,575	1,575	100%	12,575	12,575	100%
7040 · Office Supplies	47	75	28	38%	300	253	84%
7050 · Postage, Shipping & Storage	344	410	66	16%	790	446	56%
7075 · Printing	-	150	150	100%	1,900	1,900	100%
7076 · Newsletter/Member mailings	4,114	10,000	5,886	59%	28,700	24,586	86%
7100 · Professional Services:							
7104 · Legal Fees	8,501	5,000	(3,501)	-70%	120,000	111,500	93%
7106 · Other Professional Services	9,736	-	(9,736)	N/A	10,500	764	7%
Total 7100 · Professional Services	18,237	5,000	(13,237)	-265%	130,500	112,263	86%
7600 · Discretionary	7,489	10,000	2,511	25%	40,000	32,511	81%
7700 · Pandemic Expenses	15	-	(15)	N/A	-	(15)	N/A
7825 · Board/Staff Projects	104,941	88,680	(16,261)	-18%	138,165	33,224	24%
Total Expense	206,810	216,449	9,639	4%	637,347	430,537	68%
7800.1 Project allowance adjustment	(55,740)	-	55,740	N/A	_	55,740	N/A
Total Change in Net Assets	\$ (150,574)	\$ (216,349)	\$ 65,775	-30%	\$ 1,949,304	\$ 2,099,878	108%

Statements of Activities - Administration (Unaudited)

				Year to	Date							
							Variance			Bu	dget	
	3/31	/2022]	Budget	Change	e	Fav / (Unfav)	Full Y	'ear		Remainir	ng
Income												
4000 · Assessments	\$	-	\$	-	\$	-	N/A	\$	-	\$	-	N/A
Total Income		-		-		-	N/A		-		-	N/A
Expense												
6000 · Payroll Expenses		18,806		14,047	(4,75	59)	-34%	56	5,176		37,370	67%
6105 · Licenses, Permits & Compliance		125		125		-	0%		175		50	29%
6150 · Bank Fees		144		90	(5	54)	-60%		360		216	60%
6425 · Dues & Subscriptions		1,375		1,643	26	68	16%	2	2,890		1,515	52%
7020 · Computer & Internet		600		600		-	0%	2	2,400		1,800	75%
7040 · Office Supplies		-		150	15	50	100%		600		600	100%
7050 · Postage, Shipping & Storage		61		150	8	39	59%		600		539	90%
7060 · Telephone		1,136		1,165	2	29	2%	4	l,360		3,224	74%
7080 · Insurance		1,885		1,500	(38	35)	-26%	4	l,350		2,465	57%
7100 · Professional Services:												
7101 · Accounting Fees		3,254		11,700	8,44	46	72%	43	3,950		40,696	93%
7106 · Other Professional Services		570		225	(34	45)	-153%		900		330	37%
Total 7100 · Professional Services		3,824		11,925	8,10	01	68%	44	,850		41,026	91%
7300 ⋅ Rent		525		525		-	0%	2	2,100		1,575	75%
7600 · Discretionary		-		150	15	50	100%		600		600	100%
Total Expense		28,482		32,070	3,58	38	11%	119	9,461		90,979	76%
Total Change in Net Assets	\$ (28,482)	\$	(32,070)	\$ 3,58	38	-11%	\$ (119	9,461)	\$	(90,979)	76%

Statements of Activities - Marketing (Unaudited)

For the Period E	Ending	March 31, 202	22
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			Year to	Date					
					Variance		Вι	ıdget	
	3/31/202	2	Budget	Change	Fav / (Unfav)	Full Year		Remainir	ng
Income									
4000 · Assessments	\$	- \$	-	\$ -	N/A	\$	- \$	-	N/A
Total Income		-	-	-	N/A		-	-	N/A
Expense									
6000 · Payroll Expenses	37,3	84	35,235	(2,149)	-6%	140,967	7	103,583	73%
6425 · Dues & Subscriptions	2,1	50	24	(2,126)	-8859%	96	5	(2,054)	-2140%
6830 · Non-board Travel	7,2	24	9,000	1,776	20%	12,000)	4,776	40%
6840 · Conference, Convention, Meeting	6,0	29	15,000	8,971	60%	25,000)	18,971	76%
6850 · Board Meeting	7,3	96	2,500	(4,896)	-196%	10,000)	2,604	26%
7010 · Business Meals	3	80	-	(380)	N/A	1,500)	1,120	75%
7020 · Computer & Internet		-	-	-	N/A	220)	220	100%
7026 · Gifts	9	38	1,250	312	25%	5,000)	4,062	81%
7050 · Postage, Shipping & Storage	2	24	225	1	0%	900)	676	75%
7076 · Newsletter/Member mailings	3	50	-	(350)	N/A		-	(350)	N/A
7100 · Professional Services:					•				•
7106 · Other Professional Services		-	5,000	5,000	100%	10,000)	10,000	100%
Total 7100 · Professional Services		-	5,000	5,000	100%	10,000)	10,000	100%
7600 · Discretionary	6,7	98	7,500	702	9%	30,000)	23,202	77%
7825 · Board/Staff Projects	598,2	27	194,003	(404,224)	-208%	974,000)	375,773	39%
Total Expense	667,1	00	269,737	(397,363)	-147%	1,209,683	3	542,583	45%
7800.1 Project allowance adjustment	(444,5	69)		444,569	N/A		-	444,569	N/A
Total Change in Net Assets	\$ (222,5	31) \$	(269,737)	\$ 47,206	-18%	\$ (1,209,683	3) \$	(987,152)	82%

Statements of Activities - Quality (Unaudited)

For the Period Ending March 31, 2022			Year t	-o [)ate							
			T Cur t	.0 1	Juce	Variance		Budget				
	3/	31/2022	Budget		Change	Fav / (Unfav)	F	ull Year		Remain	ng	
Income												
4000 · Assessments	\$	-	\$ -	\$	-	N/A	\$	-	\$	-	N/A	
Total Income		-	-		-	N/A		-		-	N/A	
Expense												
6000 · Payroll Expenses		9,453	13,330		3,877	29%		63,917		54,464	85%	
7050 · Postage, Shipping & Storage		-	75		75	100%		300		300	100%	
7075 · Printing		-	2,000		2,000	100%		8,000		8,000	100%	
7076 · Newsletter/Member mailings		-	1,250		1,250	100%		5,000		5,000	100%	
7600 · Discretionary		-	1,250		1,250	100%		5,000		5,000	100%	
7825 · Board/Staff Projects		40,000	72,500		32,500	45%		279,500		239,500	86%	
Total Expense		49,453	90,405		40,952	45%		361,717		312,264	86%	
7800.1 Project allowance adjustment		(20,000)	-		20,000	N/A		-		20,000	N/A	
Total Change in Net Assets	\$	(29,453)	\$ (90,405)	\$	60,952	-67%	\$	(361,717)	\$	(332,264)	92%	

Statements of Activities - Sustainability (Unaudited)

		Year to	Date				
				Variance		Budget	
	3/31/2022	Budget	Change	Fav / (Unfav)	Full Year	Remainii	ng
Income							
4000 · Assessments	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	N/A
Total Income	-	-	-	N/A	-	-	N/A
Expense							
6000 · Payroll Expenses	20,656	18,259	(2,397)	-13%	73,024	52,368	72%
6850 · Board Meeting	2,547	-	(2,547)	N/A	-	(2,547)	N/A
7050 · Postage, Shipping & Storage	-	500	500	100%	2,000	2,000	100%
7100 · Professional Services:							
7104 · Legal Fees	15,422	7,500	(7,922)	-106%	30,000	14,578	49%
Total 7100 · Professional Services	15,422	7,500	(7,922)	-106%	30,000	14,578	49%
7600 · Discretionary	64	3,000	2,936	98%	22,000	21,936	100%
7825 · Board/Staff Projects	179,000	15,000	(164,000)	-1093%	179,000	-	0%
Total Expense	217,689	44,259	(173,430)	-392%	306,024	88,335	29%
7800.1 Project allowance adjustment	(27,658)	<u>-</u>	27,658	N/A		27,658	N/A
Total Change in Net Assets	\$ (190,031)	\$ (44,259)	\$ (145,772)	329%	\$ (306,024)	\$ (115,993)	38%

For the Period L	Ending March 31, 2022				
Division	Name	Project Numbe	r Liability	Payments	Balance
Marketing	University of Washington	20-003	\$ 40,153	3	\$ 40,153
Marketing	Rising Tide Communications	22-001	520,000	(114,431)	405,569
Marketing	MRJ and Associates	22-002	66,000	(27,000)	39,000
Marketing	Retail Promotions Projects	22-003	6,018	(6,018)	-
Marketing	Northern Printing Co, Inc.	22-005	3,000	(3,000)	-
Marketing	Town Halls - Project	22-006	3,209	(3,209)	-
			638,380	(153,658)	484,722
Organization	KDLG	22-009	50,000	(25,000)	25,000
Organization	Brist MFG.	22-011	543	(543)	-
Organization	MossAdams	22-016	1,500	(1,500)	-
Organization	Coastwise Press, LLC	22-022	17,500	(17,500)	-
Organization	Ocean Strategies Inc	22-027	25,000	(4,132)	20,868
Organization	Ocean Strategies Inc	22-028	10,000	(128)	9,872
			104,543	(48,802)	55,740
Quality	Northern Economics	21-037	7,755	5	7,755
Quality	Ocean Beauty Seafoods	22-020	20,000	(10,000)	10,000
Quality	Trident Seafoods	22-021	20,000	(10,000)	10,000
			47,755	(20,000)	27,755
Sustainability	University of Washington	20-013	18,369	(17,166)	1,203
Sustainability	University of Alaska Fairbanks	21-021	32,000	(13,271)	18,729
Sustainability	Lynker	21-032	10,000	(10,000)	-
Sustainability	Salmon State	22-025	60,000	(30,000)	30,000
Sustainability	Ocean Strategies Inc	22-026	5,000	(905)	4,095
Sustainability	BBSRI	22-029	64,000	(50,000)	14,000
Sustainability	BBSRI	22-030	50,000	(30,000)	20,000
			239,369	(151,342)	88,027
Total			\$ 1,030,047	y \$ (373,803)	\$ 656,244