Bristol Bay Regional Seafood Development Association Comparative Statements of Financial Position As of June 30, 2016

| Cash and Cash Equivalents | 931,301 |
|--|----------|
| each and each Equitations | 931,301 |
| Unrestricted 880,652 (50,649) 9 | , |
| | 229,241) |
| | 702,061 |
| Prepaid Expense 894 - | 894 |
| | 702,955 |
| | 702,955 |
| LIABILITIES | |
| Accounts Payable (including credit cards) 100,046 26,111 | 73,935 |
| Projects Payable | 75,755 |
| | 575,496 |
| | (85,475) |
| | 35,656) |
| 2013 Projects 7,027 7,027 | - |
| | 354,365 |
| Accrued Payroll 12,165 - | 12,165 |
| Payroll Liabilities 589 3,302 | (2,712) |
| Accrued Leave 8,913 - | 8,913 |
| Deferred Revenue | _ |
| Total Current Liabilities 807,987 361,322 4 | 146,665 |
| *Current Ratio 3.8 6.6 | |
| NET ASSETS | |
| Unrestricted | |
| | 185,530 |
| | 229,241) |
| | 256,290 |
| Total net assets 2,263,627 2,007,338 2 | 256,290 |
| Total Liabilities and Net Assets 3,071,614 2,368,660 7 | 702,955 |

^{*}The current ratio represents an organization's liquidity, which is one indication of an organization's ability to meet its current obligations. A current ratio of 3.8 to 1 is indicative of good liquidity.

Bristol Bay Regional Seafood Development Association Comparative Statements of Activity For the Years Ending June 30, 2016 and 2015

| | 6/30/2016 | 6/30/2015 | Variance |
|--|-------------|-----------|-----------|
| Income | | | |
| 4010 · Grant Revenue | _ | (34,511) | 34,511 |
| 4100 · Interest Income | 5,328 | 120 | 5,208 |
| 4200 · Other Income | 291 | _ | 291 |
| Total Income | 5,618 | (34,392) | 40,010 |
| Expense | | | |
| 6000 · Payroll Expenses | 90,460 | 39,262 | 51,198 |
| 6100 · Advertising | 10 | 3,005 | (2,995) |
| 6105 · Licenses, Permits & Compliance | 600 | 19 | 581 |
| 6150 · Bank Fees | 110 | 37 | 73 |
| 6425 · Dues & Subscriptions | 1,882 | 766 | 1,116 |
| 6830 · Non-board Travel | 26,532 | 50,652 | (24,120) |
| 6840 · Conference, Convention, Meeting | - | 13,706 | (13,706) |
| 6850 · Board Travel | 28,056 | 53,726 | (25,670) |
| 7010 · Business Meals | - | 479 | (479) |
| 7020 · Computer & Internet | 1,122 | 2,092 | (971) |
| 7026 · Gifts | 2,854 | - | 2,854 |
| 7030 · Member Relations/Events | 5,236 | 1,763 | 3,473 |
| 7040 · Office Supplies | 598 | 282 | 316 |
| 7050 · Postage, Shipping & Storage | 3,324 | 8,279 | (4,954) |
| 7060 · Telephone | 345 | 1,007 | (662) |
| 7075 · Printing | 4,733 | 9,680 | (4,948) |
| 7076 · Newsletter/Member mailings | 8,776 | 12,295 | (3,518) |
| 7080 · Insurance | 447 | 2,213 | (1,766) |
| 7100 · Professional Services | | | , |
| 7101 · Accounting Fees | 26,521 | 53,235 | (26,714) |
| 7102 · Communication Services | 1,080 | 29,309 | (28,229) |
| 7104 · Legal Fees | 23,075 | 45,127 | (22,052) |
| 7105 · Marketing | - | 40,133 | (40,133) |
| 7106 · Other Professional Services | 4,712 | 47,724 | (43,012) |
| Total 7100 · Professional Services | 55,388 | 215,527 | (160,139) |
| 7500 · Supplies | _ | 3,884 | (3,884) |
| 7800 · Sustainability Awareness | 48,220 | , - | 48,220 |
| 7825 · Board/Staff Projects | 964,300 | 227,080 | 737,220 |
| Total Expense | 1,242,993 | 645,756 | 597,237 |
| Total Change in Net Assets | (1,237,375) | (680,148) | (557,227) |

Bristol Bay Regional Seafood Development Association Statements of Cash Flow as of June 30, 2016

| Cash Flows From Operating Activities | |
|--|-------------|
| Change in net assets | (1,237,375) |
| Adjustments to reconcile change in net assets | |
| to net cash provided by operating activities: | |
| (Increase) decrease in current assets | |
| Accounts receivable | - |
| Prepaid expenses | (894) |
| Increase (decrease) in current liabilities | |
| Accounts payable (including Credit Card) | 85,840 |
| Projects Payable (total) | 523,021 |
| Payroll and payroll tax liabilities | (18,418) |
| Accrued leave | 8,913 |
| Net cash provided by operating activities | (638,914) |
| Net (decrease) in cash | (638,914) |
| Cash - Beginning of year | 3,733,090 |
| Cash - End of year | 3,094,176 |
| Cash as presented on Statement of Financial Position: Cash and cash equivalents | |
| Unrestricted | 880,652 |
| Board Designated | 2,190,068 |
| Total Cash and cash equivalents | 3,070,720 |

| | Total | | |
|--|-----------|-----------|----------|
| | 6/30/2016 | Budget | Variance |
| Income | | | |
| 4000 · Assessments | - | 1,034,835 | 0% |
| 4100 · Interest Income | 5,328 | 750 | 710% |
| 4200 ⋅ Other Income | 291 | - | 100% |
| 4900 · Cash/Budget Reserve | - | 1,172,684 | 0% |
| Total Income | 5,618 | 2,208,269 | 0% |
| Cost of Goods Sold | | | |
| 5010 · Funds to Reserve (25%) | - | 258,709 | 0% |
| Total COGS | - | 258,709 | 0% |
| Expense | | | |
| Payroll Expenses | | | |
| 6000 · Payroll Expenses | 90,460 | 308,037 | 29% |
| 6100 · Advertising | 10 | 4,000 | 0% |
| 6105 · Licenses, Permits & Compliance | 600 | 1,100 | 55% |
| 6150 · Bank Fees | 110 | 400 | 28% |
| 6425 · Dues & Subscriptions | 1,882 | 850 | 221% |
| 6830 · Non-board Travel | 26,532 | 83,550 | 32% |
| 6840 · Conference, Convention, Meeting | - | 10,500 | 0% |
| 6850 · Board Travel | 28,056 | 160,983 | 17% |
| 7020 · Computer & Internet | 1,122 | 8,828 | 13% |
| 7026 · Gifts | 2,854 | 820 | 348% |
| 7030 · Member Relations/Events | 5,236 | 4,500 | 116% |
| 7040 · Office Supplies | 598 | 800 | 75% |
| 7050 · Postage, Shipping & Storage | 3,324 | 13,425 | 25% |
| 7060 · Telephone | 345 | 2,342 | 15% |
| 7075 · Printing | 4,733 | 5,500 | 86% |
| 7076 · Newsletter/Member mailings | 8,776 | 12,200 | 72% |
| 7080 · Insurance | 447 | 3,750 | 12% |
| 7100 · Professional Services | | | |
| 7101 · Accounting Fees | 26,521 | 39,000 | 68% |
| 7102 · Communication Services | 1,080 | 52,832 | 2% |
| 7104 · Legal Fees | 23,075 | 30,100 | 77% |
| 7106 · Other Professional Services | 4,712 | 22,100 | 21% |
| Total 7100 · Professional Services | 55,388 | 144,032 | 38% |
| 7500 · Supplies | - | 4,000 | 0% |
| 7800 · Projects (fmly Grant Awards) | 48,220 | - | 100% |
| 7825 · Board/Staff Projects | 964,300 | 1,179,943 | 82% |
| 7020 Board, Starr 110,000 | , | | |
| Total Expense | 1,242,993 | 1,949,560 | 64% |

| | Organization | | |
|--|--------------|-----------|------------|
| | 6/30/2016 | Budget | Variance % |
| Income | | | |
| 4000 · Assessments | _ | 1,034,835 | 0% |
| 4100 · Interest Income | 5,328 | 750 | 710% |
| 4900 · Cash/Budget Reserve | 291 | 1,172,684 | 0% |
| Total Income | 5,618 | 2,208,269 | 0% |
| Cost of Goods Sold | | | |
| 5010 · Funds to Reserve (25%) | - | 258,709 | 0% |
| Total COGS | - | 258,709 | 0% |
| Expense | | | |
| 6000 · Payroll Expenses | 85,613 | 147,567 | 58% |
| 6100 · Advertising | 10 | - | 100% |
| 6105 · Licenses, Permits & Compliance | 100 | 100 | 100% |
| 6150 · Bank Fees | 110 | 400 | 28% |
| 6425 · Dues & Subscriptions | 1,643 | 850 | 193% |
| 6830 · Non-board Travel | 14,752 | 20,516 | 72% |
| 6840 · Conference, Convention, Meeting | - | 500 | 0% |
| 6850 · Board Travel | 28,005 | 151,675 | 18% |
| 7020 · Computer & Internet | 635 | 5,314 | 12% |
| 7026 · Gifts | 1,045 | - | 100% |
| 7030 · Member Relations/Events | 5,236 | 2,500 | 209% |
| 7040 · Office Supplies | 598 | 500 | 120% |
| 7050 · Postage, Shipping & Storage | 2,133 | 8,925 | 24% |
| 7060 · Telephone | 168 | 1,200 | 14% |
| 7075 · Printing | 785 | 500 | 157% |
| 7076 · Newsletter/Member mailings | 8,776 | 12,200 | 72% |
| 7080 · Insurance | 447 | 3,750 | 12% |
| 7100 · Professional Services | | | |
| 7101 · Accounting Fees | 26,521 | 39,000 | 68% |
| 7102 · Communication Services | 1,080 | 17,832 | 6% |
| 7104 · Legal Fees | 3,889 | 6,000 | 65% |
| 7106 · Other Professional Services | 2,845 | 8,000 | 36% |
| Total 7100 · Professional Services | 34,334 | 70,832 | 48% |
| 7500 · Supplies | _ | - | 0% |
| 7825 · Board/Staff Projects | 25,000 | 20,000 | 125% |
| Total Expense | 209,390 | 447,329 | 47% |
| Change in Net Assets | (203,771) | 1,502,231 | -14% |

| 6/30/2016 | Budget | Variance % |
|-----------|--|------------|
| | | |
| _ | _ | 0% |
| _ | _ | 0% |
| _ | _ | 0% |
| | _ | 0% |
| - | - | 070 |
| | | |
| 4,848 | 116,090 | 4% |
| - | 4,000 | 0% |
| 500 | 1,000 | 50% |
| - | | 0% |
| 240 | | 100% |
| 11,780 | 59,764 | 20% |
| - | 10,000 | 0% |
| 51 | 3,560 | 1% |
| 487 | 3,514 | 14% |
| 308 | | 100% |
| - | 500 | 0% |
| - | 300 | 0% |
| 819 | 4,500 | 18% |
| 63 | 50 | 126% |
| 3,948 | 5,000 | 79% |
| - | | 0% |
| - | | 0% |
| | | |
| - | | 0% |
| - | 35,000 | 0% |
| 1,518 | | 100% |
| 1,868 | 10,000 | 19% |
| | 45,000 | 8% |
| - | 4,000 | 0% |
| 496,278 | 781,145 | 64% |
| 522,706 | 1,038,423 | 50% |
| | | 50% |
| | 4,848 - 500 - 240 11,780 - 51 487 308 - - 819 63 3,948 - - - 1,518 1,868 3,386 - 496,278 | |

| | | Quality | |
|--|-----------|-----------|------------|
| | 6/30/2016 | Budget | Variance % |
| Income | | | |
| 4000 · Assessments | _ | _ | 0% |
| 4100 · Interest Income | _ | _ | 0% |
| 4200 · Other Income | - | _ | 0% |
| Total Income | - | - | 0% |
| Expense | | | |
| 6000 · Payroll Expenses | - | 28,700 | 0% |
| 6100 · Advertising | - | - | 0% |
| 6105 · Licenses, Permits & Compliance | - | - | 0% |
| 6150 · Bank Fees | - | | 0% |
| 6425 · Dues & Subscriptions | - | | 0% |
| 6830 · Non-board Travel | - | 1,312 | 0% |
| 6840 · Conference, Convention, Meeting | - | - | 0% |
| 6850 · Board Travel | - | 2,398 | 0% |
| 7020 · Computer & Internet | - | - | 0% |
| 7026 · Gifts | 1,500 | 820 | 183% |
| 7030 · Member Relations/Events | - | - | 0% |
| 7040 · Office Supplies | - | - | 0% |
| 7050 · Postage, Shipping & Storage | 6 | - | 100% |
| 7060 · Telephone | 114 | 492 | 23% |
| 7075 · Printing | - | - | 0% |
| 7076 · Newsletter/Member mailings | - | - | 0% |
| 7080 · Insurance | - | - | 0% |
| 7100 · Professional Services | | | |
| 7101 · Accounting Fees | - | - | 0% |
| 7102 · Communication Services | - | - | 0% |
| 7104 · Legal Fees | 6,803 | 4,100 | 166% |
| 7106 · Other Professional Services | - | 4,100 | 0% |
| Total 7100 · Professional Services | 6,803 | 8,200 | 83% |
| 7500 · Supplies | - | - | 0% |
| 7825 · Board/Staff Projects | 113,495 | 285,598 | 40% |
| Total Expense | 121,919 | 327,520 | 37% |
| Change in Net Assets | (121,919) | (327,520) | 37% |

| | | Sustainability | |
|--|-----------|----------------|------------|
| | 6/30/2016 | Budget | Variance % |
| Income | | | |
| 4000 · Assessments | - | - | 0% |
| 4100 · Interest Income | - | _ | 0% |
| 4200 · Other Income | - | - | 0% |
| Total Income | - | - | 0% |
| Expense | | | |
| 6000 · Payroll Expenses | - | 15,680 | 0% |
| 6100 · Advertising | - | - | 0% |
| 6105 · Licenses, Permits & Compliance | - | - | 0% |
| 6150 · Bank Fees | - | - | 0% |
| 6425 · Dues & Subscriptions | - | - | 0% |
| 6830 · Non-board Travel | - | 1,958 | 0% |
| 6840 · Conference, Convention, Meeting | _ | - | 0% |
| 6850 · Board Travel | _ | 3,350 | 0% |
| 7020 · Computer & Internet | - | - | 0% |
| 7026 · Gifts | - | - | 0% |
| 7030 · Member Relations/Events | _ | 1,500 | 0% |
| 7040 · Office Supplies | - | - | 0% |
| 7050 · Postage, Shipping & Storage | 366 | - | 100% |
| 7060 Telephone | _ | 600 | 0% |
| 7075 · Printing | - | _ | 0% |
| 7076 · Newsletter/Member mailings | - | - | 0% |
| 7080 · Insurance | _ | - | 0% |
| 7100 · Professional Services | | | |
| 7101 · Accounting Fees | - | - | 0% |
| 7102 · Communication Services | - | - | 0% |
| 7104 · Legal Fees | 10,865 | 20,000 | 54% |
| 7106 · Other Professional Services | - | - | 0% |
| Total 7100 · Professional Services | 10,865 | 20,000 | 54% |
| 7500 · Supplies | - | - | 0% |
| 7800 · Projects (fmly Grant Awards) | 48,220 | - | 100% |
| 7825 · Board/Staff Projects | 329,527 | 93,200 | 354% |
| Total Expense | 388,978 | 136,288 | 285% |
| Change in Net Assets | (388,978) | (136,288) | 285% |

Bristol Bay Regional Seafood Development Association Projects/Accounts Payable Aging Summary As of June 30, 2016

| I I U I C C I A I A I A I I C A U I U | Projects | : Pavab | le 2016 |
|---------------------------------------|-----------------|---------|---------|
|---------------------------------------|-----------------|---------|---------|

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|---------------------------------------|-----------|---------|----------|----------|---------|---------|
| ADF&G - Electronic Board | - | - | 10,000 | - | | 10,000 |
| ADF&G - Pt. Moller/Inriver Test | (95,000) | - | 226,327 | - | - | 131,327 |
| BBSRI - Pt Moller | _ | - | 20,000 | - | - | 20,000 |
| Big Creek Fisheries, LLC | - | - | - | 3,400 | - | 3,400 |
| Camai Community Health Center | - | - | - | 5,000 | (2,500) | 2,500 |
| Chefs Collaborative | - | - | 10,000 | - | - | 10,000 |
| Digital Observers, Inc | - | - | - | (12,000) | 28,262 | 16,262 |
| Icicle Seafoods | - | - | 5,983 | - | - | 5,983 |
| KDLG | - | - | - | 10,000 | - | 10,000 |
| McDowell Group, Inc. | (18,073) | - | - | 36,145 | - | 18,073 |
| Mike Tarabochia | - | (6,000) | - | - | 8,000 | 2,000 |
| Nielsen Perishables Group | - | (1,708) | - | 20,500 | - | 18,792 |
| Ocean Beauty Seafoods | - | - | - | 6,400 | - | 6,400 |
| ResilienSea Group | - | - | - | (12,500) | 41,667 | 29,167 |
| Rising Tide Communications | (13,175) | - | (10,852) | (19,780) | 329,000 | 285,193 |
| Trident Seafoods | - | - | 6,400 | - | - | 6,400 |
| TOTAL | (126,248) | (7,708) | 267,858 | 37,165 | 404,429 | 575,496 |
| - | | | | | | |
| Projects Payable 2015 | | | | | | |
| _ | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
| C.K. Consulting | - | - | - | - | 1,500 | 1,500 |
| Northern Economics | | (3,200) | (3,439) | | 11,164 | 4,525 |
| TOTAL | | (3,200) | (3,439) | | 12,664 | 6,025 |
| | | | | | | |
| Projects Payable 2014 | | | | | | |
| _ | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
| BBSRI - Outer Pt Heiden Stock Comp | - | - | - | - | 50,000 | 50,000 |
| UW - Schindler Nush Otolith | <u> </u> | | - | | 47,726 | 47,726 |
| TOTAL | | - | • | - | 97,726 | 97,726 |
| · | | | | | | |
| Projects Payable 2013 | | | | | | |
| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
| Univ of Wash - Area Wide Test Fishery | - | - | - | - | 7,027 | 7,027 |
| TOTAL | - | - | - | - | 7,027 | 7,027 |
| - | | | | | | |
| Accounts Payable Non Project | et | | | | | |
| _ | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
| Abe Williams | - | - | - | - | 125 | 125 |
| ADF&G - Counting Towers | 66,656 | - | - | - | - | 66,656 |
| ADF&G - Electronic Board | 10,000 | - | - | - | - | 10,000 |
| Becky Martello | - | - | - | - | 166 | 166 |
| Fritz Johnson | - | 400 | - | - | - | 400 |
| King Flying Service | - | 600 | - | - | - | 600 |

Bristol Bay Regional Seafood Development Association Projects/Accounts Payable Aging Summary As of June 30, 2016

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|-------------------------|----------|--------|---------|---------|------|---------|
| Levesque Law Group, LLC | 1,893 | - | - | - | - | 1,893 |
| Premier Press | 4,242 | - | - | - | - | 4,242 |
| The Foraker Group | 1,061 | - | - | - | - | 1,061 |
| Thomas, Head & Greisen | 8,500 | 5,679 | - | - | - | 14,179 |
| Wells Fargo Visa x4483 | <u> </u> | 724 | | | | 724 |
| TOTAL | 92,352 | 7,403 | | | 291 | 100,046 |